



Coonamble Shire Council

**Draft Management Plan
2009 - 2012**

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Coonamble Shire Council's Strategic Direction

Council's Vision

A prosperous and harmonious community, which enjoys a clean and healthy lifestyle with access to all services considered necessary in a modern society.

Council's Mission

Through its undertakings, maintain and improve the services to ratepayers by the efficient and effective management of assets and the environment in response to community needs.

Statement of Values

The realisation of our Mission will involve all Councillors, Employees and Contractors of Coonamble Shire Council acting in a manner which:

- Does not discriminate
- Places integrity above all
- Is fair and equitable
- Makes efficient and effective use of public resources
- Provides leadership to the community
- Protects and enhances the environment
- Recognises the importance of customers
- Recognises the immense contribution by volunteers
- Provides transparent and accessible democratic government
- Ensures that the exercising of authority is accountable and responsible.

Statement of Business Ethics

Coonamble Shire Council expects all Councillors, Staff and Representatives to behave ethically and to abide by its written Code of Conduct. The Council also expects private industry and its representatives to maintain similar standards of ethical conduct in its dealings with Council.

To enable suppliers of goods and services to promote their interests productively and avoid potentially questionable activity two main principles will form the basis of Coonamble Shire Council's business agreements:

- Council will seek the best possible value for public money recognising the benefits that can accrue from dealing with local suppliers of goods and services.
- Council will demonstrate impartiality and fairness at all stages of the process.

Corporate Goals

1. Administration

To manage the administrative affairs and resources of Council and meet statutory requirements to reflect the view and best interests of ratepayers in the most cost effective manner

2. Public Order and Safety

To manage and control infrastructure and coordinate activities to prevent injury to residents or property in the event of fire, flood or man made incident

3. Health

To assist with the provision of health services to the local community through the use of Council infrastructure and resources

4. Community Services and Education

To provide services and assistance to community groups and to act as facilitator in the provision of new and expanded services

5. Community Amenities and Housing

To provide financial and technical resource to deliver the planning and development control, waste management and community amenities required by the community

6. Water and Sewerage Infrastructure

To provide sustainable and cost effective water supply and sewage disposal that meets National Health Guidelines

7. Recreation and Culture

Provide high quality facilities to meet the recreational and library needs for a wide cross section of the Shire population

8. Mining Manufacturing and Construction

To effectively and responsibly manage Councils quarry activities to ensure profitable returns enabling the economic benefit to the local community to be maximised

9. Transport and Communication

To provide sustainable and cost effective transport infrastructure that allows safe vehicle and pedestrian movement within the Shire

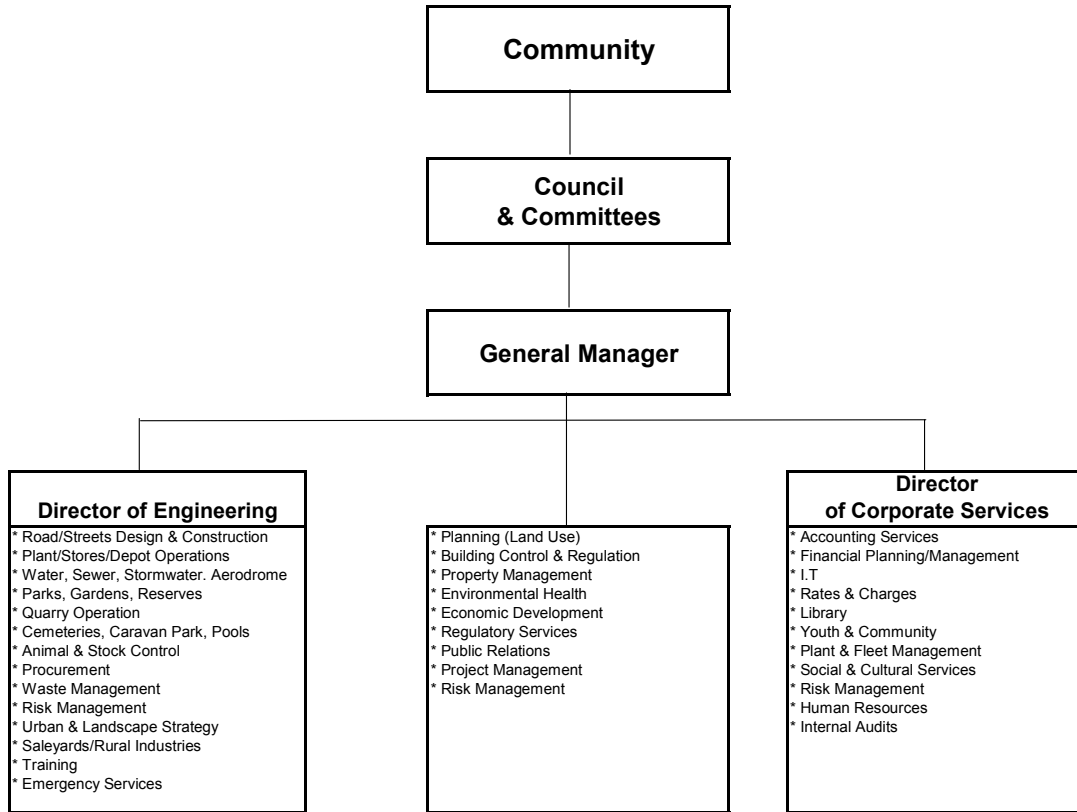
10. Economic Affairs & Tourism:

To maintain and develop Council's entrepreneurial activities to maximise returns for the economic benefit of the local community

Councillors and Contact Details

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Organisational Structure



Council's Major Priority Areas

Council's Management Plan includes many actions to be completed during the 2009/2012 financial year. The following is a brief summary of the major priority areas.

1. Administration

- Upgrade of Local Government Information system

2. Public Order and Safety

- Implementation of crime prevention strategy
- Consider flood protection plan
- Restoration of levee

3. Health

- Maintain support for health facilities at the current level
- Maintain level of housing for medical practitioners

4. Community Service and Education

- Assistance to Community Groups in delivering services

5. Community Amenities and Housing

- Development of a new LEP and make land available close to town for small acreage development.
- Review of Development Control Plans and conversion to new format as required by the Department of Planning.
- Preparation of a Section 94A Contributions Plan for Developers.

6. Water and Sewerage Service Delivery

- Ongoing implementation of Water and Sewerage Management Plan
- Water treatment for Coonamble
- Continuation of mains replacement program for water and sewerage systems

7. Recreation and Culture

- Implementation of Parks & Gardens Management Plan

8. Mining, Manufacturing and Construction

- Continued operation of the Magometon Quarry

9. Transport and Communication

- Ongoing implementation of Roads Management Plan

10. Economic Affairs & Tourism

- Implementation of Tourism Action Plan
- Explore and actively pursue economic development opportunities
- Implementation of Business Action Plan, Agricultural Action Plan and Strategic Plans for the communities of Coonamble, Gulargambone and Quambone
- Extension of Industrial Subdivision - Coonamble
- Refurbishment of Council property
- Installation of Information Signs – Coonamble, Gulargambone and Quambone.
- Monitor operation of Visitor Information Centres at Coonamble and Gulargambone.

Future Directions/Strategies, Key Actions and Performance Indicators

1.2 Administration

-Goal:

To manage the affairs and resources of Council and meet statutory requirements to reflect the view and best interests of ratepayers in the most cost effective manner

Administration incorporates the following functions of Coonamble Shire Council:

- 1.1. Administration - Effectively plan, coordinate and manage Councils activities through the use of appropriate policy, technology and business systems
- 1.2. Human Resources - Develop and implement effective and comprehensive systems and policies to manage and motivate staff.
- 1.3. Introduce Workforce Planning to organisation.
- 1.4. Plant Management - Provide a cost effective fleet of plant and equipment to satisfy the construction and maintenance needs of Council.

Future Directions/Strategies

1.1 Administration

- Review the organisation's strategic direction
- Provision of accurate and timely information for decision making
- Process review and improvement
- Long term financial sustainability

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
1.1.1 Implement Intranet to access policies and procedures	Corporate Services	<ul style="list-style-type: none"> • Intranet populated and functional 	31/12/09	Ongoing	Ongoing
1.1.2 Utilise internet to distribute information to public	Corporate Services	<ul style="list-style-type: none"> • Website functional • Reviewed 	Ongoing 31/12/09	Ongoing Ongoing	Ongoing Ongoing
1.1.3 Complete annual financial statements	Corporate Services	<ul style="list-style-type: none"> • Completed in accordance with Local Government Act requirements 	31/10/09	31/10/10	31/10/11
1.1.4 Assess & upgrade Council's IT systems	Corporate Services	<ul style="list-style-type: none"> • System functionality meets Council's requirements 	Ongoing	Ongoing	Ongoing

1.1.5 Complete annual budget incorporated in management plan	Corporate Services	<ul style="list-style-type: none"> Completed and adopted by Council 	30/6/10	30/6/11	30/6/12
1.1.6 Ongoing improvement to reporting systems	Corporate Services	<ul style="list-style-type: none"> User satisfaction 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies

1.2 Human Resources

- Review of Council's Worker's Compensation and Risk Management strategies in comparison to "Best Practice"

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
1.2.1 Develop and maintain comprehensive training plan	Corporate Services and Works	<ul style="list-style-type: none"> Training plan developed with implementation in progress 	31/12/10	31/12/11	31/12/12
1.2.2 Maintain consultation procedures on safety matters within the organisation	Works	<ul style="list-style-type: none"> Consultation process maintained 	Ongoing	Ongoing	Ongoing
1.2.3 Continue improvement to OH&S systems	Works	<ul style="list-style-type: none"> Development and implementation of Risk Management Plan 	31/12/09	Ongoing	Ongoing

Future Directions/Strategies

1.3 Plant Management

- Continue operation of a well maintained, up to date and "self-funding" plant fleet

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
1.3.1 Replacement of plant	Works	<ul style="list-style-type: none"> Replacement of plant in accordance with Fleet Management Plan 	30/6/10	30/6/11	30/6/12
1.3.2 Depot improvements	Works	<ul style="list-style-type: none"> Continuation of Depot upgrade works to ensure legislative compliance 	30/6/10	30/6/11	30/6/12

Future Directions/Strategies, Key Actions and Performance Indicators

2.2 Public Order and Safety

Goal:

To manage and control infrastructure and coordinate activities to prevent injury to residents or property in the event of fire, flood or man made incident

Public Order and Safety incorporates the following functions of Coonamble Shire Council:

- 2.1. Bush Fire Control, Flood Prevention and Local Emergency Management – Plan for the effective management of fire, flood and local emergencies
- 2.2. Animal Control - Implement controls on stray animals to ensure the general amenity of the Shire is maintained
- 2.3. State Emergency Services - Assist the SES through funding arrangements to ensure local emergencies are effectively managed
- 2.4. Town Common - Effectively administer the Town Common to ensure a high standard of service to ratepayers

Future Directions/Strategies

2.1 *Bush Fire Control, Flood Prevention and Local Emergency Management*

- Finalise investigation into the effectiveness of the Coonamble levee bank and storm flooding controls and develop Improvement Plan.

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
2.1.1 Liaise with RFS to provide fire protection to Coonamble Shire area at affordable cost	Corporate Services	<ul style="list-style-type: none"> • Ongoing protection services provided • Attended RFS S.L.A. reviews 	Ongoing Ongoing	Ongoing Ongoing	Ongoing Ongoing
2.1.2 Ensure flood protection of Coonamble through the use of the levee bank	Works	<ul style="list-style-type: none"> • Finalise flood height study • Conduct public consultation to develop action plan in relation to flood mitigation following assessment of flood study, levee investigation and storm study. • Upgrade of Coonamble Levee 	01/07/09 31/12/09 30/06/10		

Future Directions/Strategies**2.2 Animal Control**

- Continue ongoing management of stray animals to existing levels

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
2.2.1 Continue level of control of stray animals	Works	<ul style="list-style-type: none"> • Less stray animals impounded • Continue enforcement and education 	30/06/10 Ongoing	30/06/11 Ongoing	30/06/12 Ongoing

Future Directions/Strategies**2.3 State Emergency Services**

- Continue ongoing contribution to SES to existing levels

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
2.3.1 Continue existing level of contribution to SES	Works	<ul style="list-style-type: none"> • SES continuing operation to the benefit of the Coonamble community 	30/6/10	30/6/11	30/6/12

Future Directions/Strategies**2.4 Town Common**

- Continue ongoing management of Town Common to existing levels

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
2.4.1 Continue management of Town Common in accordance with the needs of Commoners	Works	<ul style="list-style-type: none"> • Self funded management of Town Common in accordance with Commoners needs 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies, Key Actions and Performance Indicators

3.2 Health

Goal:

To assist with the provision of health services to the local community through the use of Council infrastructure and resources

Health incorporates the following functions of Coonamble Shire Council:

- 3.1. Health Centres and Noxious Weeds - Provide assistance to the service provider to ensure that the level of service to the community is satisfactory in the areas of health centres and noxious weeds management
- 3.2. Ensure compliance with requirements of the Food Act and Safe Foods.

Future Directions/Strategies

3.1 Health Centres and Noxious Weeds

- Continue ongoing management of infrastructure to assist the provision of Health Services
- Continue contribution to management of noxious weeds

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
3.1.1 Continue existing level of assistance to medical facilities at the three centres within the Shire.	Corporate Services and Works	<ul style="list-style-type: none"> • Continued high standard of medical service to the Shire 	Ongoing	Ongoing	Ongoing
3.1.2 Continue existing level of assistance in the management of noxious weeds	Corporate Services	<ul style="list-style-type: none"> • Continued management of noxious weeds within the Shire 	30/6/10	30/6/11	30/6/12
3.2 Inspection annually and as required of food handling premises	Health and Building	<ul style="list-style-type: none"> • Compliance with Safe Foods Standards 	30/6/10	30/6/11	30/6/12

Future Directions/Strategies, Key Actions and Performance Indicators

4.2 Community Service and Education

Goal:

To provide services and assistance to the community and to act as facilitator in the provision of new and expanded services

Community Service and Education incorporates the following functions of Coonamble Shire Council:

- 4.1. To provide financial assistance to Youth Centres in Coonamble and Gulargambone.
- 4.2. Other Community Services – To establish programs for disadvantaged areas of the community, including Aboriginal, aged and disabled, as well as assisting in the provision of other community based services.
- 4.3. Education – Work experience for local students.
- 4.4. Continuing maintenance to Senior Citizens Centre.

Future Directions/Strategies

4.1 Youth Services

- Provide minor assistance to Youth Centres and service agency.

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
4.1.1 Provide funding for Public Liability for Coonamble Youth Centre	Corporate Services	<ul style="list-style-type: none"> • Funding provided 	31/3/10	31/3/11	31/3/12
4.1.2 Maintain oval and building for Gulargambone Youth Service	Works	<ul style="list-style-type: none"> • Oval mowed as required • Building maintenance carried out 	30/6/10 30/6/10		

Future Directions/Strategies

4.2 Other Community Services

- Provide input into Community Services in Coonamble Shire

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
4.2.1 Continue existing provision of other community service to their current levels	Corporate Services	<ul style="list-style-type: none"> • Continue existing standard of provision of other community services within the Shire 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies

4.3 Education

- Provide opportunities for local students to develop workplace skills.

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
4.3.1 Provide workplace experience placement for local school students	Corporate Services	<ul style="list-style-type: none"> • Local students attend work placement 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies, Key Actions and Performance Indicators

5.2 Community Amenities and Housing

Goal:

To provide financial and technical resource to deliver the planning and development control, waste management and community amenities required by the community

Community Amenities and Housing incorporates the following functions of Coonamble Shire Council:

- 5.1. Waste Management - To maintain a waste management system that provides a safe and environmentally sustainable method of transporting and disposing of waste
- 5.2. Town Planning - Ensure controlled development within the Shire that maintains a balance between cost effective growth and environmental management
- 5.3. Housing - Provide high quality housing to ensure that professional staff and doctors are attracted and retained by the Shire
- 5.4. Other Community Amenities - Provide high quality amenities to service the local community, including Cemeteries, Public Conveniences, Urban Stormwater Drainage, Street Cleaning Services and Environmental Protection Measures

Future Directions/Strategies

5.1 Waste Management

- Develop Waste Management Strategy for Coonamble Shire.

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
5.1.1 Implement Waste Management Strategy	Works	<ul style="list-style-type: none"> • Waste Management Strategy implemented 	30/6/10		

Future Directions/Strategies**5.2 Town Planning**

- Renew Development Control Plans
- New Local Environmental Plan
- Complete Land Use Study

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
5.2.1 Develop new Local Environmental Plan	General Manager	<ul style="list-style-type: none"> • Adoption of a new LEP at the completion of the Land Use Study. 	30/3/10		
5.2.2 Renew Development Control Plans	H&B and General Manager	<ul style="list-style-type: none"> • Adoption of amended DCPs in conjunction with the new LEP 	30/3/10		

Future Directions/Strategies**5.3 Housing**

- Review Council housing arrangements

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
5.3.1 Develop management plan to ensure that good quality housing is made available to users at minimal cost to Council	Works	<ul style="list-style-type: none"> • Management Plan and strategies adopted and implemented 	30/6/09		

Future Directions/Strategies**5.4 Other Community Amenities**

- Improve appearance of Lawn Cemetery at Coonamble.
- Smith Park Canteen
- Coonamble Showground
- Broome Park Improvements

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
5.4.1 Improve appearance of lawn cemetery	Works	<ul style="list-style-type: none"> • Installation of irrigation system 	30/6/10		
5.4.2 Construct canteen Smith Park	Works	<ul style="list-style-type: none"> ▪ Canteen operational 	30/12/09		
5.4.3 Develop Showground Management Plan	Works	Showground Management Plan completed	30/6/10		
5.4.4 Improve Broome Park	Works	<ul style="list-style-type: none"> ▪ Installation of shade sails 		30/6/11	

Future Directions/Strategies, Key Actions and Performance Indicators

6.2 Water and Sewerage Infrastructure

Goal:

To provide sustainable and cost effective water supply and sewage disposal that meets National Health Guidelines

Water and Sewerage Infrastructure incorporates the following functions of Coonamble Shire Council:

- 6.1. Water Supply - Provide costs effective water supply to local residents that meets national health guidelines
- 6.2. Sewerage Treatment - Provide cost effective and environmentally sensitive disposal of waste water within the Shire

Future Directions/Strategies

6.1 Water Supply

- Water Treatment
- Pressure improvement
- Mains replacement

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
6.1.1 Implement a mains replacement program based on Water Management Plan	Works	<ul style="list-style-type: none"> • Continuation of replacement of mains based on a needs assessment 	Ongoing	Ongoing	Ongoing
6.1.2 Upgrade Coonamble water supply	Works	<ul style="list-style-type: none"> • Treatment of Coonamble bores to enable town water to meet Australian Drinking Water Guidelines 	30/6/10		
6.1.3 Investigate viability of Iron removal from Gulargambone water supply	Works	<ul style="list-style-type: none"> • Report on viability of iron removal from Gulargambone water supply 	30/6/10		

Future Directions/Strategies

6.2 Sewerage Treatment

- Mains Replacement
- Disposal of Treated Water

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
6.2.1 Implement a mains replacement program based on Sewerage Management Plan	Works	<ul style="list-style-type: none"> • Replacement of mains based on a needs assessment 	30/6/10	30/6/11	30/6/12
6.2.2 Investigate options and funding for additional treated water disposal	Works	<ul style="list-style-type: none"> • Finalise new dam at Sewage Treatment Plant 	31/12/10		

Future Directions/Strategies, Key Actions and Performance Indicators

7.2 Recreation and Culture

Goal:

Provide high quality facilities to meet the recreational and library needs for a wide cross section of the Shire population

Recreation and Culture incorporates the following functions of Coonamble Shire Council:

- 7.1. Parks, Gardens and Sportsgrounds - Provide high quality open space, public gardens, active and passive recreational areas that cost effectively meet the needs of users
- 7.2. Swimming Pools - Provide high quality aquatic recreation facilities that cost effectively meets the needs of a wide cross section of the community
- 7.3. Libraries, Museums and Halls - Contribute to the cultural development of the Shire through the provision of Libraries, Museums and Halls
- 7.4. Other Recreational and Cultural Services - Provide assistance to other local Recreational and Cultural pursuits to the benefit of the greater population of the Shire

Future Directions/Strategies

7.1 *Parks, Gardens and Sportsgrounds*

- Continue maintenance of other parks, gardens and sportsgrounds
- Upgrade Showground

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
7.1.1 Continue existing level of maintenance of parks, gardens and sportsgrounds	Works	<ul style="list-style-type: none"> • Continue existing standard of maintenance of parks, gardens and sportsgrounds within the Shire 	Ongoing	Ongoing	Ongoing
7.1.2 Upgrade Showground to ensure reasonable standard of facility is provided.	Works	<ul style="list-style-type: none"> ▪ Continue to improve facility 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies

7.2 *Swimming Pools*

- Repaint Swimming Pools (Coonamble, Gulargambone, Quambone)

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
7.2.1 Pools repainted	Works	<ul style="list-style-type: none"> • Pools repainted 		30/12/11	

Future Directions/Strategies

7.3 Libraries, Museums and Halls

- Maintain cultural services within the Shire.

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
7.3.1 Provide access to information in library management system to the public via electronic mean	Corporate Services	<ul style="list-style-type: none"> • Information is available at the libraries and via the internet 	Ongoing	Ongoing	Ongoing
7.3.2 Continue work with 2828 committee in Gulargambone to further improve library services	Corporate Services	<ul style="list-style-type: none"> • Improved access to information at Gulargambone Library 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies

7.4 Other Recreational and Cultural Services

- Outback Arts Contribution
- Moorambilla Event

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
7.4.1 Continue existing provision of other recreational and cultural services to their current levels	Corporate Services and Works	<ul style="list-style-type: none"> • Continue existing standard of provision of other recreational and cultural services within the Shire 	30/6/10	30/6/11	30/6/12
7.4.2 Assist with Moorambilla Event	TDM/Works	<ul style="list-style-type: none"> • Provide assistance in accordance with Council's direction 	31/10/00	31/10/10	31/10/11

Future Directions/Strategies, Key Actions and Performance Indicators

8.2 Mining, Manufacturing and Construction

Goal:

To effectively and responsibly control mining, manufacturing and building activities within the Shire to promote sustainable growth to the area

Mining, Manufacturing and Construction incorporates the following functions of Coonamble Shire Council:

- 8.1. Quarry Operations - To effectively and responsibly manage Councils quarry activities to ensure profitable returns enabling the economic benefit to the local community to be maximised
- 8.2. Building Control - To implement responsible building controls that promote sustainable growth within the Shire

Future Directions/Strategies

8.1 Quarry Operations

- Ongoing profitable operation
- Implement long term plan of management for Quarry

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
8.1.1 Maintain quality certification	Works	<ul style="list-style-type: none"> • Certification maintained 	30/6/10	30/6/11	30/6/12
8.1.2 Implement long term Plan of Management for Quarry	Works	<ul style="list-style-type: none"> • Management Plan implemented 	30/6/10	30/6/11	30/6/12

Future Directions/Strategies

8.2 Building Controls

- Compliance with NSW Building Certification Scheme
- Provide guidance to customers on Construction Certificate applications.
- Reduce time taken for approval of applications.

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
8.2.1 Ensure compliance with NSW Building Certification Scheme	MHB	<ul style="list-style-type: none"> • No significant compliance issues 	Ongoing	Ongoing	Ongoing
8.2.2 Over the counter/ telephone/email advice to customers	MHB	<ul style="list-style-type: none"> • Few complaints of lack of advice available 	Ongoing	Ongoing	Ongoing
8.2.3 Improve time taken to approve applications	MHB	<ul style="list-style-type: none"> • Average time taken to approve construction certificates reduced. 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies, Key Actions and Performance Indicators

9.2 Transport and Communication

Goal:

To provide sustainable and cost effective transport infrastructure that allows safe vehicle and pedestrian movement within the Shire

Transport and Communication incorporates the following functions of Coonamble Shire Council:

- 9.1. Roads - To provide and maintain a safe and effective road network suited to the needs of the community.
- 9.2. Other Transport and Communication - To provide and maintain other transport and communication infrastructure, such as airports, footpaths and stormwater drainage, to assist safe vehicle and pedestrian movement within the Shire

Future Directions/Strategies

9.1 Roads

- Plan of Management implemented

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
9.1.1 Implement Roads Management Plan	Works	<ul style="list-style-type: none"> • Works implemented in accordance with plan 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies

9.2 Other Transport and Communication

- Maintain existing aerodrome infrastructure
- Stormwater Plan of Management

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
9.2.1 Maintain Certification of aerodrome to new CASA Regulations	Works	<ul style="list-style-type: none"> • Certification maintained 	Ongoing	Ongoing	Ongoing
9.2.2 Completion of Stormwater Management Plan	Works	<ul style="list-style-type: none"> • SWM Plan implemented 	30/06/10		

Future Directions/Strategies, Key Actions and Performance Indicators

10.1 Economic Affairs

Goal:

To effectively and responsibly manage, maintain and develop Council's entrepreneurial activities to maximise returns for the economic benefit of the local community and to facilitate the economic development of the district.

- 10.1. Economic Development
- 10.2. Tourism
- 10.3. Saleyard Operation
- 10.4. Caravan Park and Other Business Operations
- 10.5. Regional Cooperation

Future Directions/Strategies

- 10.1.1 Support and assist current business
- 10.1.2 Expand the local market
- 10.1.3 Stimulate economic development through direct investment
- 10.1.4 Utilise natural resources
- 10.1.5 New uses for old facilities
- 10.1.6 Building community capacity

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.1.1 Support & assist current business and attract & encourage new business.	EDM	<ul style="list-style-type: none"> • Information and referrals provided to business start-ups and expanding businesses. 	Annual	Annual	Annual
	EDM	<ul style="list-style-type: none"> • Incentives made available through Business Assistance Fund. 	Annual	Annual	Annual
	EDM	<ul style="list-style-type: none"> • Appropriately zoned industrial land is available to meet demand. 	30/6/10		
	EDM	<ul style="list-style-type: none"> • Participation in annual regional business awards. 	Annual	Annual	Annual
	EDM	<ul style="list-style-type: none"> • Improvements to physical infrastructure supporting business and enterprise development is pursued including rail, air, power. 	Ongoing	Ongoing	ongoing
	EDM	<ul style="list-style-type: none"> • Skills attraction and development activities are encouraged and supported. 	Annual	Annual	Annual
10.1.2 Expand the local market through promotion & marketing	EDM	<ul style="list-style-type: none"> • Local business database maintained. • Relevant information is distributed to local businesses. 	Ongoing	Ongoing	ongoing

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
	EDM	<ul style="list-style-type: none"> Local business, economic and lifestyle assets and opportunities are promoted, advertised and distributed through a range of media. 	Annual	Annual	Annual
	EDM	<ul style="list-style-type: none"> Nickname Hall of Fame expanded and promoted in partnership with local community. 	Annual	Annual	Annual
	EDM	<ul style="list-style-type: none"> The provision of supporting local infrastructure is supported eg. Community radio, community broadband 		Dec 2010	
10.1.3 Stimulation through Direct Investment	EDM	<ul style="list-style-type: none"> Local Heritage Fund implemented. Heritage Advisor Services provided to owners of properties across the Shire. Improvements to collection and marketing of Coonamble Museum are supported. 	Annual	Annual	Annual
	EDM	<ul style="list-style-type: none"> Funding sought for improvements to Showground and Rodeo Arena in partnership with stakeholders. 	June 2010		
10.1.4 Utilising natural resources	EDM	<ul style="list-style-type: none"> Proponents of new agricultural, horticultural, and aquaculture enterprises are supported and assisted. 	Ongoing	Ongoing	ongoing
	EDM	<ul style="list-style-type: none"> The establishment of an Artesian Baths facility in Coonamble is supported and encouraged. 			June 2012
	EDM	<ul style="list-style-type: none"> Opportunities for value-adding of local produce are promoted and supported in partnership with local producers, Dept of Primary Industries and other stakeholders. 	Ongoing	Ongoing	Ongoing
	EDM	<ul style="list-style-type: none"> Projects promoting and enhancing local natural resources to encourage business and tourism are supported and promoted. Eg. Castlereagh River, Warrena Weir, Macquarie Marshes. 	Ongoing	Ongoing	Ongoing
10.1.5 New Uses for Old Facilities	EDM	<ul style="list-style-type: none"> Opportunities for unused Council-owned and other sites are explored, planned for and promoted. Eg. former Youth Centre, Coonamble Railway Station, The Meglo 	Ongoing	Ongoing	Ongoing
10.1.6 Building Community Capacity	EDM	<ul style="list-style-type: none"> Opportunities for local business training and business skill development are supported and encouraged. 	Annual	Annual	Annual

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
	EDM	<ul style="list-style-type: none">Assistance with planning and implementation of community economic development projects is provided to groups in Coonamble, Gulargambone and Quambone.	Ongoing	Ongoing	Ongoing
	EDM	<ul style="list-style-type: none">Initiatives to build the local skill base and increase employment participation are encouraged and supported through stakeholder groups.	Annual	Annual	Annual

10.2 Tourism

Goal:

To drive tourism development, maximise visitor satisfaction and grow economic yield through close partnership with industry and the community.

Tourism incorporates the following functions of Coonamble Shire Council:

- 10.2.1 Tourism Industry Development – Ensuring that product and infrastructure available in the Shire is of a high standard and meets the needs and expectations of visitors.
- 10.2.2 Visitor Services - Provide visitor information and promotional material on the Coonamble Shire and ensure that this is linked to an effective information distribution system
- 10.2.3 Marketing and Promotion – work with Central NSW Tourism and the Warrumbungle Cluster to market and promote Coonamble Shire.
- 10.2.4 Tourism Signage – To implement effective tourism signposting to and within the Shire.
- 10.2.5 Tourism Industry Communication – Build and maintain relationships with relevant regional, State and Federal tourism bodies as well as local industry groups.

Future Directions/Strategies

10.2.1. Tourism Development

- 10.2.1.1 Facilitate the development of new tourism product and investment
- 10.2.1.2 Enhance existing tourism product

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.2.1.1 Develop a new Tourism Strategy for Coonamble Shire	TDM	<ul style="list-style-type: none"> • Strategy developed • Reviewed annually 	30/12/09	Annual	Annual
10.2.1.2 Conduct research into expected tourism growth and use this to prepare a business prospectus' for potential investors.	TDM/EDM	<ul style="list-style-type: none"> • Research conducted. • Business prospectus including latest tourism figures produced and updated annually 	28/2/10	Annual	Annual
10.2.1.3 Identify specific opportunities for new tourism product (Cble, Gular, Qbone)	TDM	<ul style="list-style-type: none"> • Product audit/gap analysis conducted 	31/12/09		
10.2.1.4 Provide training and support to tourism related businesses in the shire	TDM/EDM	<ul style="list-style-type: none"> • Training sessions conducted • Support provided to individual businesses 	Annual	Annual	Annual

Future Directions/Strategies

10.2. Visitor Services

- 10.2.2.1 Provision and update of detailed visitor information on the Shire
 10.2.2.2 Development of Visitor Information Centres in the Shire
 10.2.2.3 Information Distribution System

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.2.2.1 Develop new Tourism Website	TDM	<ul style="list-style-type: none"> New Tourism website created Web site updated at least every month. 	31/7/09 Ongoing	Ongoing	Ongoing
10.2.2.2 Develop Visitor Information Centre (VIC in Coonamble & Gulargambone)	TDM	<ul style="list-style-type: none"> VIC maintains level of accreditation Yearly visitor numbers 	Annual	Annual	Annual
10.2.2.3 Develop & maintain information boards in Castlereagh St Coonamble & in Gulargambone	TDM	<ul style="list-style-type: none"> Information signs constructed 	31/12/09		
10.2.2.4 Update display information at Quambone Store	TDM	<ul style="list-style-type: none"> Display updated 	31/12/09		
10.2.2.5 Tourism Information on Coonamble Shire to be displayed at regional information centres and trade shows where appropriate	TDM	<ul style="list-style-type: none"> Coonamble Shire brochures at regional VICs Displays at select trade shows 	Ongoing Annual	Ongoing Annual	Ongoing Annual
10.2.2.6 Coordinate Business advertising at Smith Park	TDM	<ul style="list-style-type: none"> 10 businesses listed for display Renewed annually 	31/12/09 Annual	Annual	Annual

Future Directions/Strategies

10.3 .Marketing and Promotion

- 10.2.3.1. Develop a Marketing Strategy for Coonamble Shire.
 10.2.3.2 Market Development-build on existing markets and develop new markets
 10.2.3.3 Improve the range and quality of information and promotional material available for Coonamble Shire.
 10.2.3.4 Develop Media and Public Relations resources

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.2.3.1 Develop a marketing strategy for Coonamble Shire	TDM	<ul style="list-style-type: none"> Marketing strategy developed Aligned with NSW Heart of Country campaign & Central NSW Tourism 	30/6/10 Ongoing	Ongoing	Ongoing
10.2.3.2 Build existing visitor markets	TDM	<ul style="list-style-type: none"> Strategies to target existing markets in marketing strategy. Growth in existing markets 	30/6/10 Annual	Annual	Annual
10.2.3.3 Develop new visitor markets in line with Central NSW Tourism Business Plan	TDM/Central NSW Tourism	<ul style="list-style-type: none"> Campaigns to target new markets and niche markets Incorporate collaboration with Warrumbungle Cluster (Gilgandra, Narrabri & Warrumbungle) 	30/9/09 Ongoing	Ongoing	Ongoing
10.2.3.4 Develop new product brochure for Gulargambone	TDM	<ul style="list-style-type: none"> Brochure created Consistent with Warrumbungle Cluster 	31/12/09 Ongoing	Ongoing	Ongoing
10.2.3.5 Create Posters and Display material for trade shows.	TDM	<ul style="list-style-type: none"> Posters produced Display stands produced 	31/12/09 30/09/09		
10.2.3.6 Develop a Media kit on Coonamble	TDM	<ul style="list-style-type: none"> Media Kit prepared 	30/6/10		
10.2.3.7 Plan media familiarisation visits.	TDM	<ul style="list-style-type: none"> Number of media visits 	Ongoing	Ongoing	Ongoing
10.2.3.8 Assist Coonamble Shire Events with marketing and promotion.	TDM	<ul style="list-style-type: none"> No of events assisted 	Ongoing	Ongoing	Ongoing
10.2.3.9 Encourage all events assisted to keep accurate attendance numbers and conduct surveys	TDM	<ul style="list-style-type: none"> Percentage of surveys and attendance numbers for events assisted. 	Annual	Annual	Annual

Future Directions/Strategies**10.2.4 Tourism Signage**

- 10.2.4.1 Develop a Tourism Signage Plan for Coonamble Shire based on RTA and Tourism NSW model.
- 10.2.4.2 Work with tourism industry and surrounding shires to implement Tourism Signage Plan

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.2.4.1 Create Tourism Signage Plan	TDM	<ul style="list-style-type: none"> Tourism Signage Plan created 	30/09/09		
10.2.4.2 Implement Tourism Signage Plan recommendations locally & regionally	TDM/ WORKS/ RTA/ CNSWT/ TOURISM NSW	<ul style="list-style-type: none"> Tourism signage plan recommendations implemented. Timeline in place to achieve 	Ongoing 31/12/09	Ongoing	
10.2.4.3 Install Information Signs in Coonamble and Gulargambone	TDM	<ul style="list-style-type: none"> Signs installed 	31/12/09		
10.2.4.4 Investigate interpretative signage in Shire Rest Areas in line with RTA guidelines	TDM/WORKS	<ul style="list-style-type: none"> Signage options identified 	30/6/10		

Future Directions/Strategies**10.2.5 Tourism Industry Communication**

- 10.2.5.1 Reintroduce and provide support to a tourism industry body in Coonamble Shire
- 10.2.5.2 Provide regular information and updates to industry
- 10.2.5.3 Develop relationships with relevant shire, regional, state and federal bodies.

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.2.5.1 Reform a tourism industry body in Coonamble Shire	TDM	<ul style="list-style-type: none"> Tourism body formed Regular meetings-monthly 	30/09/09 Ongoing	Ongoing	Ongoing
10.2.5.2 Produce regular bi-monthly newsletter for tourism industry.	TDM	<ul style="list-style-type: none"> Newsletter created and distributed 	Ongoing	Ongoing	Ongoing
10.2.5.3 Attend Central NSW Tourism, Warrumbungle Cluster & Great Inland Way meetings and or teleconferences	TDM	<ul style="list-style-type: none"> Meetings attended 	Ongoing	Ongoing	Ongoing

10.2.5.4 Meet regularly with Tourism Officers from the surrounding shires.	TDM	<ul style="list-style-type: none"> Meetings attended 	Ongoing	Ongoing	Ongoing
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Future Directions/Strategies

10.3 Sale Yard Operation

- Return to profitable operation of saleyards

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.3.1 Maintain QA certification	Works	<ul style="list-style-type: none"> Continuing QA certification 	Ongoing	Ongoing	Ongoing

Future Directions/Strategies

10.4 Caravan Park and Other Business Operation

- Promotion of Coonamble and its services

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.4.1 Conduct review of long term future of Caravan Park (sale or lease)	Works	<ul style="list-style-type: none"> Review completed 	1/12/09		

Future Directions/Strategies

10.5 Regional Cooperation

- Participation in the Orana Regional Organisation of Councils (OROC)
- Participation in the Castlereagh Water Alliance

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.5.1 Attend OROC Board & General Managers' Advisory Committee Mtgs.	Mayor/General Manager	<ul style="list-style-type: none"> Attendance at 75% of OROC Board and GMAC meetings 	Ongoing	Ongoing	Ongoing
10.5.2 Participate in joint purchasing projects under the OROC auspice	General Manager	<ul style="list-style-type: none"> Participation in all relevant joint purchasing contracts. 	Ongoing	Ongoing	Ongoing

Key Actions	Responsibility	Performance Indicators	2009/10	2010/11	2011/12
10.5.3 Contribute towards the employment of an Executive Officer for OROC	General Manager	<ul style="list-style-type: none"> ▪ Funding provided for employment of an Executive Officer 	Ongoing	Ongoing	Ongoing
10.5.4 Attend meetings of the Castlereagh Water & Sewer Alliance (CWSA)	General Manager/DES	<ul style="list-style-type: none"> ▪ Attendance at 90% of CWSA meetings. 	Ongoing	Ongoing	Ongoing
10.5.5 Actively participate in CWSA at an operational level	Director of Engineering Services	<ul style="list-style-type: none"> ▪ CWSA outcomes satisfactory to this Council and in accordance with the Water & Sewer Management Plan 	Ongoing	Ongoing	Ongoing

Environmental Planning

Local Government plays a significant role in environmental management. A local State of the Environment Report (SoE) provides a summary of the attributes of the Local Government environment and the human impacts on that environment. It also provides a public record of the activities of government, industry and the community in protecting and restoring the environment.

The legislation requires councils to prepare a comprehensive SoE the year ending after each election of the Councillors, which addresses the eight environmental sectors of land, air, water, biodiversity, waste, noise, Aboriginal heritage and non-Aboriginal heritage.

A *supplementary* SoE report must be submitted in intervening years. These reports must identify any new environmental impacts since the Council's last SoE report and update the trends in environmental indicators that are important to each environmental sector. The most recent SoE report is an update of the 2005 comprehensive SoE report. Council will be undertaking a comprehensive State of the Environment Report during the latter part of 2009.

The SoE report is a monitoring and reporting tool that can assist in environmental decision-making partly through the presentation of available data and part through its monitoring and assessment of progress of particular actions or outcomes.

The following is a summary of the key actions identified in the State of Environment Report:

Wildlife and Habitat Corridors

Council has a Tree Preservation Order, which continues to be enforced where it is applicable, despite it being largely superseded by the introduction of State planning requirements covering clearance/felling of native trees in rural areas.

Waste Management

Since the establishment of the Coonamble landfill, the site has been operated under a contract requiring the manning of the site during opening hours, and a higher standard of operation than has previously been the case. Basic recycling activities have also been introduced, and an expansion of these activities is under discussion.

The waste management of Gulargambone has recently been reviewed with a number of contacts now in place to provide improved services. A more detailed review of waste activities is now required to ensure a long term, sustainable approach to this aspect of Council's operations.

Water Supply

Council is seeking to improve the quality of the water supply, with the development of a Water & Sewer Management Plan providing direction on this project. Details of proposed improvement programs are contained in Section 6 of Council's Major Priority Areas.

Heritage Activities

Key heritage activities proposed by Council during the term of this Plan are:

- Revitalisation of Coonamble CBD
- Ongoing presentation of heritage aspects to the community and visitors
- Oversee restoration of Coonamble Railway Station.

Human Resources Plan

Council currently does not have staff dedicated to the Human Resources (HR) Function. Human Resources matters are currently dealt with by staff whose primary function is Payroll, administration and Occupational Health & Safety. The purpose of the Human Resources function is to provide a supporting role for the organisation in the achievement of corporate strategy, targets and goals.

- Workers' Compensation & Rehabilitation
- Occupational Health Safety and Rehabilitation
- Staff Training and Development

The major outcomes that will occur in 2009/2010 in order to achieve the Human Resource purpose include:

- Ongoing review of Councils Workers' Compensation and Rehabilitation processes
- Continued implementation of the new OH&S legislation, with particular attention to Risk Assessment processes, consultation requirements, contract management obligations and the purchasing of plant, equipment, tools & furniture
- Development of Workforce Planning Principles
- Implementation of the Annual Corporate Training Plan.

Statement of Private Works

The Local Government Act enables Council to carry out the following works for residents and organisations on private land:

- Paving and Road Making
- Kerbing and Guttering
- Demolition and Excavation
- Water, Sewerage and Drainage Connections
- Land Clearing and Tree Felling
- Tree Planting and maintenance
- Fencing and Ditching
- Miscellaneous Works and Services

Council has adopted the following charging policy in relation to private works:

Actual Cost plus Overhead Charges

Overhead charges are levied at a rate of 46.3% of the labour cost of the activity to cover administration, engineering, store running costs, workers' compensation, leave entitlements, superannuation, etc

It is Council policy that all works are to be prepaid prior to commencement.

Statement of Business and Commercial Activities

Council has conducted commercial activities for a number of years and currently undertakes the following:

- Mt Magometon Quarry
- Water Supply Services
- Sewerage Supply Services.

Whilst the business undertakings have a primary requirement to make a profit on funds invested, there is a social and community component in the undertakings. Each of the undertakings contributes to the community, as well as the economic infrastructure of the Coonamble area.

Funds which are in excess of the operating and development requirements of the undertakings are used as part of Council's revenue stream to enable Council to provide a range of services and facilities. Each of the undertakings is reviewed regularly as part of Council's ongoing review of operations. The review ensures that charges are commercially-based and are not at variance with market requirements.

Replacement and Sale of Assets

PLANT AND EQUIPMENT

Council plans to replace a number of its plant assets during the next year. The items include road plant, light motor vehicles and a number of miscellaneous smaller plant items.

Council has guidelines to replace road plant, trucks and tractor-based machinery at the end of their useful life. Light motor vehicles and station wagons etc are replaced when it is efficient to do so, depending upon market considerations. The management of plant has recently been reviewed with the establishment of a Fleet Management Plan.

The guidelines are:

- a) Road Plant – 8 years or 10,000 hours (ie. graders, Dozer, rollers)
- b) Tractor-based Machines – 7-10 years or 9,000 -12,000 hours (ie. Backhoes, Loader & some tractors)
- c) Trucks – 7 years (ie. Prime Movers, Haulage and Table Tops)

The replacement program proposed for next year is set-out below.

In the majority of cases, the items will be replaced with a similar unit. The items will be offered as trade-ins or for private sale. In some cases provision has been made for an upgrade or disposal. These changes are detailed in the Fleet Management Plan.

Minor Plant

	Gross Price	Trade-in	Change over
Pool Vehicles	495,000	195,000	300,000
Plant Upgrades	20,000	Nil	20,000
Pavement Cleaner	30,000	Nil	30,000
Other Minor Plant	20,000	Nil	20,000
Caravans (x 5)	180,000	Nil	180,000
	\$745,000	\$195,000	\$550,000

Major Plant

	Gross Price	Trade-in	Change over
Plant No. 121 – Trencher	50,000	Nil	50,000
Plant No 154 – Street Sweeper	310,000	60,000	250,000
Plant No 159 – Truck Table Top	100,000	10,000	90,000
Plant No 170 – Low Loader	90,000	25,000	65,000
Plant No. 172 – Tipping Trailer	90,000	25,000	65,000
Plant No. 400 – Water Tank	35,000	Nil	35,000
	\$675,000	\$120,000	\$555,000

Proposed Capital Works

Description	Amount
Corporate Services – Office Equipment	50,000
Engineering Works & Services – Wash Bay – Depot	40,000
Engineering Works & Services – Depot Upgrade	10,000
Emergency Services – Flood Mitigation Works	450,000
Economic Services – Industrial Estate Development Stage 1	100,000
Coonamble Water – Mains Replacement	406,000
Coonamble Water – Water Treatment Plant	1,000,000
Quambone Water – Capital Works	64,000
Gulargambone Water – Mains Replacement	129,000
Coonamble Sewer – Mains Replacement	350,000
Recreation & Culture – Rewiring at Gulargambone Hall	30,000
Recreation & Culture – Watering System at Coonamble Showground	30,000

Financial Summary

Detailed estimates of income and expenditure for each principal activity of Council have been prepared for the 2009/2010 financial year and form Part C of this Management Plan.

Revenue Policy and Statement of Charges to Apply to Rateable and Non-Rateable Properties

Council proposes to continue to levy ordinary rates using a structure comprising a minimum amount to which an ad valorem component is added.

It is proposed that the total amount collected for ordinary rates each year will take account of any approved increases advised by the Minister.

The level of charges to apply to domestic waste management are determined in accordance with the Reasonable Cost guidelines issued by the Department of Local Government and are subject to independent audit by Council's auditors. It is proposed that this approach will continue for future years.

The attached table shows the proposed rates and charges for the 2009/2010 financial year

2009/2010 Rating Levels (3.5% Increase)

Rate Code	Ordinary Category	2008/09		2009/10		Estimated Yield (\$)
		Min.\$	Cents in \$	Min.\$	Cents in \$	
1,2,3	Ordinary	294	3.15	310	2.794	432,579.16
5	Farmland	263	.644	279	.66891	3,083,550.49
7	Small Rural Holdings	340	.88	340	.9451	93,866.71
10	Rural Residential	294	1.64	310	1.6	50,600.80
15	Business	376	3.745	392	3.86	114,875.26
	Total Ordinary					3,775,472.42

Increases In Minimums Ordinary						
	2009	2010	Increases (\$)	No Of Assess on Min	Total Assess	% min
Ordinary	294	310	16	1259	1361	93.00
Farmland	263	279	16	38	775	5.00
Small Rural Holdings	340	356	16	27	93	29.00
Rural Residential	294	310	16	78	121	64.00
Business	376	392	16	110	198	56.00
Total				1512	2548	

Based on Valuations Received to February 2008

Statement of 2009/2010 Charges to be levied

WATER & SEWER PRICING STRUCTURE

(a) WATER SUPPLY:

Council has adopted a two part tariff with water, an access charge and a usage charge based on consumer usage of water. The water billing year operates from 1 May until the following 30 April.

The State Government in recent years has strongly encouraged NSW water utilities to move to best practice pricing structures for the management of water supply and sewerage businesses.

Best practice water pricing involves a two part tariff, or inclining block tariff with NO water allowance, no land based charges and appropriate charges for non-residential customers.

Council has been pressured into implementing best practice pricing by the Government as a prerequisite to gain access to any future grant funding opportunities.

Essentially, for Council, the issues are:

- Government pressure to introduce a pay for use system;
- Selection of an appropriate pricing option; and
- Impact of the pricing policy on customers and consumption behaviour.

In determining its pricing structure and its pay for use model Council considered the following circumstances:

- Distribution of costs equitably among consumers and the elimination of cross subsidies.
- Efficient water use by consumers.
- Environmental protection and sustainability of natural resources
- Compliance with Government requirements and direction.

Council has adopted an inclining block tariff for 2009/2010 reprinted in the following table:

2009/2010 WATER CHARGES

Town/Village	Access Charge (\$) 20mm	Usage Charge – 1 st Tier (c/kl)	2 nd Tier Pricing Limit (kl)	Usage Charge 2 nd Tier (c/kl)	Est.Yield (\$) Access
Coonamble	75.00	40	370	61	104,354
Gulargambone	121.00	54	430	81	30,325
Quambone	125.00	56	430	84	8,279

The Access Charges as above are for 20mm services, the charges below allow for the size of the water meters as required by best practice pricing. The resulting charges are shown in the table below:

Item	Coonamble (\$)	Gulargambone (\$)	Quambone (\$)
Access charge (20mm meter)	75.00	121.00	125.00
Access charge (25mm meter)	117.00	189.00	195.00
Access charge (40mm meter)	299.00	484.00	499.00
Access charge (50mm meter)	469.00	756.00	781.00
Access charge (75mm meter)	1,053.00	1,695.00	1,750.00

(b) SEWER:

Council has adopted a usage charge applicable to residential and commercial use – there is no land value based charge.

RESIDENTIAL

Town/Village	Annual Domestic Charge (\$)	Estimated Yield (\$)
Coonamble Residential	337.00	326,890
Gulargambone Residential	448.00	77,952
Coonamble – Flats	278.00	24,464
Gulargambone – Flats	371.00	4,823

NON-RESIDENTIAL

The sewer charge for non-residential customers is not less than that of residential customers – a minimum charge of \$337 for Coonamble and \$448 for Gulargambone. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption. Further information is contained in Council's Water and Sewer Management Plan.

Domestic Waste Management Charge – (Per Service):

Particulars	Rate Code	2009/2010 Charge \$	2008/2009 Charge \$	Difference (\$)	Estimated Yield \$	No of Services
Coonamble	71	263.00	252.50	10.50	346,371	1,317
Gulargambone	74	343.00	330.00	13.00	76,832	224
Quambone	78	297.00	285.50	11.50	13,662	46
Coonamble/Vacant Land	72	44.00	42.50	1.50	3,740	85
Guargambone/Vacant Land	75	44.00	42.50	1.50	1,276	29
Quambone/Vacant Land	80	44.00	42.50	1.50	1,804	41
Total Garbage					\$443,685	1751

The above charges are for a single weekly per annum service.

Commercial Waste Management Charge – (Per Service):

Coonamble	\$263/service
Gulargambone	\$343/service
Quambone	\$297/servoce

Statement of Fees to be Charged and Pricing Policy of Goods and Services

Council proposes to charge fees for the 2009/2010 year. The proposed fees are listed in the Schedule of Fees and Charges which is Part B of the Corporate Plan.

In determining the appropriate fees to charge the basic principle followed was that charges should be considered fair and equitable to the general community. Individual members of the community should not be precluded from essential services because of economic circumstances. The range of services provided to the community is diverse and require different considerations when determining the fee or charge.

The level of the fee or charge was determined having regard to the following categories:

Code	Description and Definition
A	Economic Cost – Total cost of providing this service should be recovered
B	Community Service – Considered to have a level of benefit to the community. Considered appropriate for rates to partially fund some of the cost
C	Regulated Charges – Charges set by other levels of government
D	User Pays Principle – Services where individual costs can be determined and are considered appropriate to be met by the user
E	Market Forces – Services which are operated in a competitive market and fees are similar to other providers
F	Cost Plus – Services are provided on a commercial basis and charges includes an amount of risk profit

For information, one of the above codes have been included next to each fee or charge listed in Part B.

Statement of Borrowings

To provide for the future needs of our community, Council borrows funds to provide infrastructure requirements and community assets which are not able to be funded out of normal revenue sources. The loans are based on periods which represent the economic life of the facility or asset or a reasonable fixed term, whichever is the lesser.

Loans are raised by Council from banks or other recognised financial institutions and secured by a mortgage deed over the revenue of the Council. The table below provides a summary of Council's loan liabilities.

	Principal O/stand 30/6/09	Principal O/stand 30/6/10	Repaid 2009/2010	Interest Payable 2009/2010
GULARGAMBONE SEWERAGE	68,078.34	62,724.64	5,353.70	4,671.80
GENERAL	202,051.24	171,152.29	30,898.95	12,983.03
TOTAL	\$270,129.58	\$233,876.93	\$36,252.65	\$17,654.83
COONAMBLE SEWER (\$1,600,000)	-	\$1,409,607.68	\$190,392.32	\$92,409.42

Part B
Schedule of Fees and Charges
&
Plant Hire Rates
2009/2010

Part C

2009/2010

**Detailed estimates of income and expenditure
for each principal activity of Council**

Part D

BUSINESS MANAGEMENT PLANS